



216 Main Street East, Box 610, Swan River, MB R0L 1Z0
Phone (204) 734-3344, Fax (204) 734-3701

THE FINANCIAL PLAN

For The Year 2026

THE FINANCIAL PLAN

Municipality of Swan Valley West

For the Year 2026

		ATTACHED	NOT APPLICABLE
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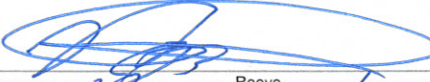
GENERAL OPERATING FUND **BUDGETED REVENUE AND EXPENDITURE** Municipality of Swan Valley West

For the Year 2026

	Previous Year		2026						Next Year
	Total Budget	Total Actual	Special Area	Special Area	Rural Area	LUD	At Large	Total Budget	Total Budget
Tax Levy - Page 8	4,485,540.70	3,540,325.33			0.00	47,669.65	4,506,644.87	4,554,314.52	4,645,400.82
Grants in Lieu of Taxes - Page 8	51,217.00	133,589.79			0.00	2,326.26	62,203.90	64,530.16	65,820.76
Municipal Taxes and Grants in Lieu of Taxes	4,536,757.70	3,673,915.12	0.00	0.00	0.00	49,995.92	4,568,848.77	4,618,844.69	4,711,221.58
Other Revenue - Page 2	731,540.00	859,998.62	0.00	0.00	0.00	0.00	725,038.00	725,038.00	739,538.76
Transfers from Accumulated Surplus & Reserves - Page 2	1,350,000.00	1,050,000.00	0.00	0.00	0.00	0.00	1,510,000.00	1,510,000.00	1,540,200.00
Deduct: Req portion - Grazing leases / Converted fees	(\$8,062)	(\$8,062)					(9,945.65)	(9,945.65)	(7,467.00)
TOTAL MUNICIPAL REVENUE	6,610,235.13	5,575,851.64	0.00	0.00	0.00	49,995.92	6,793,941.12	6,843,937.04	6,983,493.34
General Government Services	784,094.00	749,128.45	0.00	0.00	0.00	9,500.00	768,330.00	777,830.00	793,386.60
Protective Services	419,883.46	266,896.17	0.00	0.00	0.00	0.00	418,169.46	418,169.46	426,532.85
Transportation Services	3,070,950.00	2,819,126.41	0.00	0.00	0.00	5,000.00	3,101,041.00	3,106,041.00	3,168,161.82
Environmental Health Services	166,000.00	164,935.24	0.00	0.00	0.00	6,500.00	84,350.00	90,850.00	92,667.00
Public Health and Welfare Services	59,500.00	55,674.40	0.00	0.00	0.00	0.00	62,000.00	62,000.00	63,240.00
Environmental Development Services	19,388.00	11,702.94	0.00	0.00	0.00	0.00	19,000.00	19,000.00	19,380.00
Economic Development Services	96,800.00	74,173.88	0.00	0.00	0.00	10,500.00	86,300.00	96,800.00	98,736.00
Recreation and Cultural Services	255,000.00	280,668.73	0.00	0.00	0.00	0.00	195,000.00	195,000.00	198,900.00
Fiscal Services	1,800,420.00	363,365.64	0.00	0.00	0.00	0.00	1,554,523.67	1,554,523.67	436,673.00
Transfers - Deficit Recovery - Page 9	0.00	0.00					71,975.00	71,975.00	
Transfers - To Reserves - Page 7	451,588.00	283,500.00	0.00	0.00	0.00	18,500.00	433,088.00	451,588.00	460,619.76
Total Basic Expenditure	7,123,623.46	5,069,171.86	0.00	0.00	0.00	50,000.00	6,793,777.13	6,843,777.13	5,758,297.03
Allowance For Tax Assets - Page 8	69.56		0.00	0.00	0.00	(4.08)	163.99	159.91	
TOTAL MUNICIPAL EXPENDITURE	7,123,693.02	5,069,171.86	0.00	0.00	0.00	49,995.92	6,793,941.12	6,843,937.04	5,758,297.03
Net Operating Surplus (Deficit)	(513,457.89)	506,679.78	0.00	0.00	0.00	0.00	0.00	0.00	1,225,196.31

2026-169
Adopted by Resolution of Council

June 10, 2026
Date


Reeve

Chief Administrative Officer

Departmental Use Only

GENERAL OPERATING FUND BUDGETED REVENUE AND TRANSFERS

Municipality of Swan Valley West

For the Year 2026

	Previous Year		2026				Next Year	
	Total Budget	Total Actual	Rural Area	LUD	At Large	Total Budget	Total Budget	
OTHER REVENUE								
Taxes Added	24,000.00	56,839.77			24,000.00	24,000.00	24,480.00	
Tax from Annexation	0.00	0.00				0.00	0.00	
Business Tax - Urban	0.00	0.00				0.00	0.00	
Licenses - Animal	0.00	100.00				0.00	0.00	
Licenses - Buinesses	0.00	0.00			0.00	0.00	0.00	
Licenses - Raffle	100.00	70.00				0.00	0.00	
Rental - Rural	3,000.00	2,696.47			100.00	100.00	102.00	
Permits - Building	5,000.00	6,056.90			3,000.00	3,000.00	3,060.00	
Permits - Kennel	250.00	250.00			5,000.00	5,000.00	5,100.00	
Fines	200.00	3,000.00			250.00	250.00	255.00	
Sales of Service - General Gov't	800.00	400.00			200.00	200.00	204.00	
Sales of Service - Protection	5,000.00	10,000.00			800.00	800.00	816.00	
Sales of Service - Transportation	66,500.00	71,220.08			5,000.00	5,000.00	5,100.00	
Sales of Service - Enviro Health	10,000.00	15,872.84			60,000.00	60,000.00	61,200.00	
Sales of Service - Enviro Develop	0.00	0.00			10,000.00	10,000.00	10,200.00	
Sales of Service - Economic Develop	2,600.00	1,325.00				0.00	0.00	
Sale of Service - Recreation & Culture	0.00	300.00			2,600.00	2,600.00	2,652.00	
Co-op & MTCML Rebates	5,000.00	22,828.90				0.00	0.00	
Sales of Goods	5,500.00	7,404.00			5,000.00	5,000.00	5,100.00	
Rentals - Recycle Building	0.00	0.00			5,500.00	5,500.00	5,610.00	
Misc Revenue	0.00	5,927.17			0.00	0.00	0.00	
Grazing Leases	10,000.00	16,197.21			0.00	0.00	0.00	
Municipal Well Access	1,500.00	1,400.00			10,000.00	10,000.00	10,200.00	
Returns from Investments	20,000.00	94,446.88			1,500.00	1,500.00	1,530.00	
Tax Redemption & Penalties	45,000.00	50,758.98			20,000.00	20,000.00	20,400.00	
Misc. Rev - Donations	1,000.00	1,345.00			45,000.00	45,000.00	45,900.00	
Unconditional Grants:					1,000.00	1,000.00	1,020.00	
Municipal Operating Grant	0.00	0.00						
General Assistance - Manitoba Grant	357,500.00	373,305.08				0.00	0.00	
	0.00	0.00			357,500.00	357,500.00	364,650.00	
Conditional Grants:						0.00	0.00	
Federal - Gas Tax	166,088.00	0.00			166,088.00	166,088.00	169,409.76	
Federal - Other	0.00	115,486.67				0.00	0.00	
Provincial - Rd Improvement	0.00	0.00				0.00	0.00	
Municipal - Other	0.00	0.00				0.00	0.00	
Farmland Beaver	0.00	0.00				0.00	0.00	
Hometown Green Team	2,500.00	2,667.67				0.00	0.00	
Other Income	0.00	0.00			2,500.00	2,500.00	2,550.00	
						0.00	0.00	
Other Income	0.00	0.00						
Sale of Land	1.00	100.00				0.00	0.00	
Sale of Gravel from Gravel Pit	1.00	0.00				0.00	0.00	
						0.00	0.00	
Total Other Revenue (To page 1)	731,540.00	859,998.62	0.00	0.00	725,038.00	725,038.00	739,538.76	
Transfers from:								
Accumulated Surplus OR LUD Unexpended Prior Years Levies	0.00	0.00				0.00	0.00	
Reserves (page 13)	1,350,000.00	1,050,000.00			1,510,000.00	1,510,000.00	1,540,200.00	
Total Transfers (To Page 1)	1,350,000.00	1,050,000.00	0.00	0.00	1,510,000.00	1,510,000.00	1,540,200.00	
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8	2,081,540.00	1,909,998.62	0.00	0.00	2,235,038.00	2,235,038.00	2,279,738.76	

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE**

Municipality of Swan Valley West

For the Year 2026

	Previous Year		2026				Next Year
	Total Budget	Total Actual	Rural Area	LUD	At Large	Total Budget	Total Budget
GENERAL GOVERNMENT SERVICES							
Legislative	134,600.00	138,654.84		9,500.00	39,900.00	49,400.00	50,388.00
<u>General Administrative:</u>							
Chief Administrative Officer & Staff	313,000.00	296,071.65			375,000.00	375,000.00	382,500.00
Office	52,600.00	53,031.25			54,600.00	54,600.00	55,692.00
Legal	10,000.00	6,127.00			8,000.00	8,000.00	8,160.00
Audit	25,000.00	38,200.00			40,000.00	40,000.00	40,800.00
Assessment	47,474.00	52,609.00			53,000.00	53,000.00	54,060.00
Taxation	11,000.00	9,058.61			11,000.00	11,000.00	11,220.00
<u>Other General Government:</u>							
Elections	500.00	0.00			500.00	500.00	510.00
Conventions	10,000.00	10,425.17			15,000.00	15,000.00	15,300.00
Damage Claims and Liability Insurance	120,000.00	100,000.00			120,000.00	120,000.00	122,400.00
Contract Services	30,000.00	31,798.33			23,000.00	23,000.00	23,460.00
Donations	2,500.00	550.00			2,500.00	2,500.00	2,550.00
Sundry- Advertising/Memberships	8,920.00	1,824.36			7,830.00	7,830.00	7,986.60
Property Maintenance	0.00	3,533.23			1,000.00	1,000.00	1,020.00
Workers Compensation & Union	18,500.00	7,245.01			17,000.00	17,000.00	17,340.00
SUB-TOTAL GENERAL GOVERNMENT SERVICES	784,094.00	749,128.45	0.00	9,500.00	768,330.00	777,830.00	793,386.60
Recoveries (deductions) - Utility	0.00					0.00	0.00
TOTAL GOVERNMENT SERVICES - TO PAGE 1	784,094.00	749,128.45	0.00	9,500.00	768,330.00	777,830.00	793,386.60
PROTECTIVE SERVICES							
Fire Services	237,319.46	221,253.27			251,819.46	251,819.46	256,855.85
Fire Hydrants	10,000.00	10,000.00			10,000.00	10,000.00	10,200.00
<u>Emergency Measures:</u>							
Emergency Measures Organization	2,000.00	156.49			500.00	500.00	510.00
Manitoba Crime Stoppers	600.00	827.70			850.00	850.00	867.00
911 Services	13,464.00	13,877.77			14,000.00	14,000.00	14,280.00
Fire Fighter Training	1,000.00	625.00			1,000.00	1,000.00	1,020.00
<u>Other Protection:</u>							
Building Inspection	7,000.00	7,120.00			8,000.00	8,000.00	8,160.00
Electrical Inspection	0.00	0.00				0.00	0.00
Plumbing Inspection	0.00	0.00				0.00	0.00
Other Safety Inspections	0.00	0.00				0.00	0.00
By-Law Enforcement	5,000.00	89.60			5,000.00	5,000.00	5,100.00
Animal & Pest Control	8,500.00	6,474.32			7,000.00	7,000.00	7,140.00
Beaver Control	15,000.00	6,472.02			10,000.00	10,000.00	10,200.00
Other - RCMP GIS	120,000.00	0.00			110,000.00	110,000.00	112,200.00
TOTAL PROTECTIVE SERVICES - TO PAGE 1	419,883.46	266,896.17	0.00	0.00	418,169.46	418,169.46	426,532.85

**GENERAL OPERATING FUND
BUDGETED EXPENDITURE**

Municipality of Swan Valley West

For the Year 2026

	Previous Year		2026				Next Year
	Total Budget	Total Actual	Rural Area	LUD	At Large	Total Budget	Total Budget
TRANSPORTATION SERVICES							
<u>Road Transport - Administration:</u>							
Road Commission Wages	12,000.00	6,460.63			12,000.00	12,000.00	12,240.00
<u>Roads and Streets:</u>							
Wages and Benefits	988,840.00	794,749.26			1,051,041.00	1,051,041.00	1,072,061.82
Equipment Fuel	250,000.00	129,057.66			250,000.00	250,000.00	255,000.00
Equipment Repairs and Maintenance	278,150.00	387,113.93			257,250.00	257,250.00	262,395.00
Equipment Insurance and Registration	21,700.00	18,659.75			21,700.00	21,700.00	22,134.00
Workshop and Yard Operations	53,000.00	67,238.77			55,000.00	55,000.00	56,100.00
Workplace Safety & Health/ operator courses/mtn	4,000.00	6,791.77			4,000.00	4,000.00	4,080.00
<u>Road Construction & Maintenance:</u>		0.00					
Labour	20,000.00	13,538.47			20,000.00	20,000.00	20,400.00
Materials	5,000.00	3,777.07			4,000.00	4,000.00	4,080.00
Equipment Rentals	0.00	0.00				0.00	0.00
Oils & Grease	5,000.00	1,310.07			5,000.00	5,000.00	5,100.00
Signs	72,500.00	53,606.43			5,000.00	5,000.00	5,100.00
Sidewalks and Boulevards	5,000.00	0.00		5,000.00		5,000.00	5,100.00
Ditches and Road Drainage	51,100.00	34,246.03			46,600.00	46,600.00	47,532.00
Blades- Grader/Mower, Tires	0.00	0.00				0.00	0.00
Paving/ Patching	75,000.00	35,734.13			75,000.00	75,000.00	76,500.00
Snow and Ice Removal - Labour	0.00	0.00				0.00	0.00
Snow and Ice Removal - Materials	5,000.00	3,895.00			9,000.00	9,000.00	9,180.00
Snow and Ice Removal - Rentals	500.00	660.00			800.00	800.00	816.00
Road Graveling -/Maintenance	1,025,000.00	1,047,484.72			1,075,000.00	1,075,000.00	1,096,500.00
Bridges	5,000.00	0.00			5,000.00	5,000.00	5,100.00
Street Lighting	16,500.00	20,070.67			21,000.00	21,000.00	21,420.00
Dust Control	85,000.00	96,058.72			90,000.00	90,000.00	91,800.00
Gravel Pits	10,000.00	851.03			1,000.00	1,000.00	1,020.00
Road Leases	0.00	0.00				0.00	0.00
Airport	50,160.00	50,160.00			50,150.00	50,150.00	51,153.00
Blades- Grader/Mower, Tires	32,500.00	47,662.30			42,500.00	42,500.00	43,350.00
Utilities	0.00	0.00				0.00	0.00
TOTAL TRANSPORTATION SERVICES - TO	3,070,950.00	2,819,126.41	0.00	5,000.00	3,101,041.00	3,106,041.00	3,168,161.82
PAGE 1							

GENERAL OPERATING FUND BUDGETED EXPENDITURE

Municipality of Swan Valley West
For the Year 2026

ENVIRONMENTAL HEALTH SERVICES		Previous Year		2026						Next Year	
		Total Budget	Total Actual	Special Area	Special Area	Rural Area	LUD	At Large	Total Budget	Total Budget	Total Budget
<u>Garbage and Waste Collection:</u>											
	Garbage Collection	6,500.00	6,926.26								
	Landfills	133,500.00	129,278.77				6,500.00		6,500.00		6,630.00
<u>Other Environmental Health:</u>								57,850.00	57,850.00		59,007.00
	Municipal Wells	500.00	3,436.00								
	Public Restrooms	0.00	0.00					500.00	500.00		510.00
	Other - Recycling	25,500.00	25,294.21						0.00		0.00
	Other	0.00	0.00					26,000.00	26,000.00		26,520.00
	Other	0.00	0.00						0.00		0.00
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		166,000.00	164,935.24	0.00	0.00	0.00	6,500.00	84,350.00	90,850.00		92,667.00
PUBLIC HEALTH AND WELFARE SERVICES											
<u>Public Health:</u>											
	Doctor Clinics	0.00	0.00								
	Cemeteries	3,000.00	2,875.00						0.00		0.00
	Handi Van	5,000.00	0.00					3,000.00	3,000.00		3,060.00
	Other - Animal Protection League	0.00	2,446.06					5,000.00	5,000.00		5,100.00
<u>Medical Care:</u>								2,500.00	2,500.00		2,550.00
	Pyhysician Recruitment	45,000.00	44,144.00								
	Other	0.00	0.00					45,000.00	45,000.00		45,900.00
	Other	0.00	0.00						0.00		0.00
<u>Hospital Care:</u>									0.00		0.00
	Hospital Care	0.00	0.00								
	Other	0.00	0.00						0.00		
	Other	0.00	0.00						0.00		
<u>Social Assistance:</u>									0.00		
	Social Assistance	6,500.00	6,209.34								
	Other	0.00	0.00					6,500.00	6,500.00		6,630.00
	Other	0.00	0.00						0.00		
TOTAL PUBLIC HEALTH & WELFARE SERVICES TO PAGE 1		59,500.00	55,674.40	0.00	0.00	0.00	0.00	62,000.00	62,000.00		63,240.00

GENERAL OPERATING FUND BUDGETED EXPENDITURE

Municipality of Swan Valley West

For the Year 2026

	Previous Year		2026						Next Year
	Total Budget	Total Actual	Special Area	Special Area	Rural Area	LUD	At Large	Total Budget	Total Budget
ENVIRONMENTAL DEVELOPMENT SERVICES									
Planning and Zoning	17,388.00	11,045.48					17,000.00	17,000.00	17,340.00
<u>Community Development:</u>									
General Land Assembly	0.00	0.00						0.00	0.00
Urban Renewal	0.00	0.00						0.00	0.00
Beautification and Land Rehabilitation	2,000.00	657.46					2,000.00	2,000.00	2,040.00
Urban Area Weed Control	0.00	0.00						0.00	0.00
Grant	0.00	0.00						0.00	0.00
Other	0.00	0.00						0.00	0.00
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1	19,388.00	11,702.94	0.00	0.00	0.00	0.00	19,000.00	19,000.00	19,380.00
ECONOMIC DEVELOPMENT SERVICES									
<u>Agriculture:</u>									
Natural Resources	0.00	0.00						0.00	
Destruction of Pests	0.00	0.00						0.00	
SV Settlement Services	4,000.00	4,500.00					4,000.00	4,000.00	4,080.00
Rural Area Weed Control	0.00	800.00						0.00	0.00
Drainage of Land	0.00	0.00						0.00	0.00
Veterinary Services	9,500.00	9,219.67					9,500.00	9,500.00	9,690.00
Water Resources & Conservation	48,000.00	38,526.25					48,000.00	48,000.00	48,960.00
Grants	0.00	0.00						0.00	0.00
Other	0.00	0.00						0.00	0.00
Regional Development	20,000.00	17,295.53					20,000.00	20,000.00	20,400.00
Industrial Development	0.00	0.00						0.00	0.00
Other Economic Development	0.00	0.00						0.00	0.00
Tourism	13,800.00	3,208.12				10,500.00	3,300.00	13,800.00	14,076.00
Public Reception	500.00	0.00					500.00	500.00	510.00
Village Sign	1,000.00	624.31					1,000.00	1,000.00	1,020.00
Other	0.00	0.00						0.00	0.00
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	96,800.00	74,173.88	0.00	0.00	0.00	10,500.00	86,300.00	96,800.00	98,736.00

For the Year 2026

Page 7

For the Year 2026

page 8

Municipality of Swan Valley West

Part 1 - Reserve Transfers

[illegible]

Government or Agency

[illegible]

0.00

Original Deficit Amount	Year	Term
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Original Deficit Amount	Year	Term	Authority	Amount
	2022		Minister of Municipal and Northern Affairs	71,975.00

71,975.00

Original Deficit Amount

Original Deficit Amount	Year	Term	Authority	Amount
	2026		33/26	139,291.00

139,291.00

UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Municipality of Swan Valley West

Benito

For the Year 2026

UTILITY REVENUE
WATER CONSUMER SALES:

2025 Budget	2025 Actual	2026 Budget	Next Year Budget
101,727.00	104,310.13	114,499.00	116,788.98
12,881.00	9,965.50	10,500.00	10,710.00

Residential
Commercial and Bulk
Industrial
Federal and Provincial
Municipal and Schools

SEWER SERVICE CHARGES:

500.00	0.00	500.00	

Residential
Commercial and Bulk
Discounts, Refunds and Cancellations

115,108.00	114,275.63	125,499.00	127,498.98
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Net Consumer Revenue - Sub Total

1,000.00	1,193.39	1,000.00	1,020.00
10,000.00	10,000.00	10,000.00	10,200.00
0.00	13,306.20	0.00	
13,270.00	13,270.00	0.00	

Penalties
Hydrant Rentals
Installation Service
Other
Provincial Grants
Other Revenue
Other
Transfer from Revenue Fund (from Page 7)
Transfer from Reserves (from Page 13)
Transfer from Accumulated Surplus

139,378.00	152,045.22	136,499.00	138,718.98
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TOTAL REVENUE

UTILITY EXPENDITURE

WATER SUPPLY:

14,708.00	31,066.00	15,003.00	15,303.06
1,680.00	2,240.00	1,714.00	
20,000.00	29,478.80	20,400.00	20,808.00
			0.00
10,000.00	19,997.85	10,200.00	10,404.00
5,000.00	1,420.43	5,100.00	5,202.00
3,818.00	0.00	3,894.00	3,971.88
	100.00		0.00
55,206.00	84,303.08	56,311.00	55,688.94

Administration
Customer Billings and Collections
Purification and Treatment
Water Plant Upgrades
Service of Supply
Transmissions and Distribution
Other Water Supply Costs
Training
Sub Total

SEWAGE COLLECTION AND DISPOSAL:

13,000.00	0.00	13,260.00	13,525.20
6,500.00	8,926.10	6,630.00	6,762.60
4,500.00	7,385.71	4,590.00	4,681.80
8,500.00	950.00	8,670.00	8,843.40
3,818.00		3,894.00	3,971.88
36,318.00	17,261.81	37,044.00	37,784.88
75,000.00			

Administration
Sewage Collection System
Sewage Lift Station
Sewage Treatment and Disposal
Sewage Col & Lagoon Feasibility Study
Other Costs
Sub Total

TRANSFER TO CAPITAL (from Page 13)

DEBENTURE DEBT CHARGES (from Page 12)

OTHER LONG-TERM DEBT CHARGES

TRANSFERS

Deficit Recovery (Page 9)

Transfer to Utility Reserve

Transfer to Reserve

TOTAL EXPENDITURE

179,824.00	101,564.89	232,646.00	93,473.82
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NET OPERATING SURPLUS (DEFICIT)

-40,446.00	50,480.33	-96,147.00	45,245.16
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Municipality of Swan Valley West

Part 1 - Debenture Debt Charges

Part 2 - Summary (by area) - to be carried forward - Page 8

Page 11

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

Municipality of Swan Valley West

For the Year 2026

Part 1 - Debenture Debt Charges

[illegible][illegible]

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment
				0
				0
				0
				0

Total Requirement	Raised By Frt / Parcel	Raised by Other Revenue	Raised by Mill Rate
			0.00
			0.00
			0.00
			0.00
0.00	0.00	0.00	0.00

CAPITAL BUDGET
(current year)

For the Year 2026

Part 1 - CAPITAL EXPENDITURES

[illegible]

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources (Opening balance in Reserve)
	To Operating	To Capital	To Operating	To Capital	
LUD Machiner Replacement Reserve					
LUD Federal Gas Tax Reserve					
LUD General Reserve					
LUD Paved Rd Reserve					
Rural Machinery Replacement Reserve		540,000.00			
Rural General Reserve					
Rural Federal Gas Tax Reserve		500,000.00			
Rural Emergency Equipment Reserve		470,000.00			
Rural Paved Road Replacement Reserve		0.00			
Rural Cemetery Reserve					
Bridge Replacement Reserve					
Building Reserve					
Cemetery Trust					
	0.00				
	Page 2	1,510,000.00			
		Part 1			
			0.00		
			Page 10- _		0.00
					Part 1

PART 3. BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Term	Amount
TOTAL - Part 1	0.00	0.00	0.00		

Departmental Use Only

Adopted by Resolution of Council

June 10 2026

(Reeve)

(Chief Administrative Officer)

Municipality of Swan Valley West

PURPOSE	2027		2028		2029		2030		2031		Total	Operating	Reserves	Borrowing	Other
Motor Grader			500,000.00				500,000.00				1,000,000.00		1,000,000.00		
Truck							30,000.00				30,000.00		30,000.00		
Tractor									200,000.00		200,000.00		200,000.00		
Mower							40,000.00				40,000.00		40,000.00		
Fire Hall											0.00		0.00		
Road Improvements	200,000.00		200,000.00		200,000.00		200,000.00		200,000.00		1,000,000.00	1,000,000.00	0.00		
Splash Park											0.00		0.00		
Misc. Equipment	75,000.00		75,000.00		75,000.00		75,000.00		75,000.00		375,000.00		375,000.00		
Landfill Upgrade											0.00		0.00		
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	275,000.00		775,000.00		275,000.00		845,000.00		475,000.00		2,645,000.00	1,000,000.00	1,645,000.00	0.00	0.00
SOURCE OF FUNDS - ANNUAL															
OPERATING	200,000.00		200,000.00		200,000.00		200,000.00		200,000.00		1,000,000.00				
RESERVES	75,000.00		575,000.00		75,000.00		645,000.00		275,000.00		1,645,000.00				
BORROWING											0.00				
OTHER											0.00				
TOTAL											2,645,000.00				

Adopted by Resolution of Council 2026-169

(Chief Administrative Officer)